36624

# THE EVERTON FOOTBALL CLUB COMPANY LIMITED

Annual Report and Statement of Accounts 1998

A03 \*ADSN5DEY\* 217
COMPANIES HOUSE 29/01/99

Directors
PR Johnson (Chairman)
Sir Desmond H Pitcher DL
(Deputy Chairman)
BC Finch
Sir Philip Carter CBE
KM Tamlin
W Kenwright
AJL Abercromby
Lord Grantchester

Secretary M J Dunford

Registered Office Goodison Park Liverpool LA 4EL

Auditors KPMG Chartered Accountants 8 Princes Parade Liverpool L3 1QH

Bankers
The Co-operative Bank p.l.c.
38 Castle Street
Liverpool
L2 7UE

Registrars
Independent Registrars Group Ltd
Balfour House
390/398 High Road
Ilford
Essex
IGI INO

### CONTENTS

Directors and Advisers	2
Contents	3
Notice of Meeting	4
Chairman's Report	5
Directors' Report	9
Profit and Loss Account	11
Balance Sheet	12
Cash Flow Statement	13
Notes to the Accounts	14
Auditors' Report	20
Results and Attendances 1997-98	21
Fixtures 1998-99	22

#### NOTICE OF ANNUAL GENERAL MEETING

Notice is hereby given that the one hundred and nineteenth Annual General Meeting of The Everton Football Club Company Limited (The Company) will be held in the Alex Young Lounge, Goodison Park, Liverpool L4 4EL on Monday 14 September at 10.00 am for the purpose of considering the following business:

- 1) To receive the Directors' Report and Financial Statements for the year ended 31 May 1998.
- 2) To re-elect Directors. In accordance with Articles of Association B C Finch, Sir P D Carter CBE, and K M Tamlin retire by rotation, and being eligible, offer themselves for re-election.
- 3) To re-appoint KPMG as Auditors to the Company and to authorise the Directors to fix their remuneration.
- 4) To transact any other business which may be transacted at the Annual General Meeting of the Company.

The Stock transfer books of the Company will be closed until 15 September 1998.

By order of the Board.

M J Dunford Secretary Goodison Park Liverpool L4 4EL

31 July 1998

#### Notes

- 1) A member entitled to attend and vote at the above meeting may appoint one or more proxies to attend, and on a poll, to vote in his/her place. A proxy need not be a member of the Company.
- 2) To be valid, a duly executed instrument of proxy must be lodged at the Registered Office of the Company at least 48 hours before the time appointed for holding the meeting.

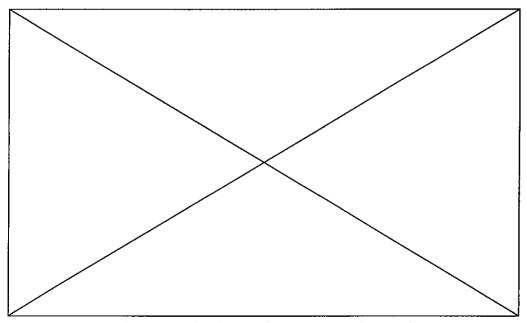
#### CHAIRMAN'S STATEMENT

For a club of our size and aspirations it was totally unacceptable to end last season seventeenth in the league - avoiding relegation on the final day by goal difference - and having faced early exits in both major cup competitions. It was clear to the board that changes were necessary. Some of those which have already been announced and new proposals are referred to below.

Whilst success on the pitch is central to all our activities, even during troubled times we were able to report an improved and therefore encouraging financial result. Turnover rose by 20% to £22.66m with operating profit of £1.85m. After interest, transfer activity and taxation the profit for the year was £0.95m compared with a loss of £2.89m the previous year.

Following the season the contract of manager Howard Kendall was terminated and the board moved swiftly in appointing former Glasgow Rangers' manager, Walter Smith, and his assistant, Archie Knox. They are a proven team in Scotland and I am confident that they will bring their experience to bear in the Premiership. I am delighted that Walter's first appointment was Dave Watson as player-coach, thereby seeking to ensure that this Everton stalwart remains at Goodison.

There was some reason for celebration at the end of the season when our youth team won the FA Youth Cup. The two-legged final against Blackburn Rovers screened live on Sky TV saw Everton win 4-2 on aggregate. The board's congratulations go to our Director of Youth, Ray Hall; Director of Youth Coaching, Colin Harvey and to those players who have hopefully sampled only their first taste of success in our Blue Shirts.



Archie Knox and Walter Smith sign on at Goodison Park

"...thanks go to all those people - both staff and volunteers - who play a part in our youth set-up." In addition, thanks go to all those people - both staff and volunteers - who play a part in our youth set-up. In a thoroughly depressing season our progress at youth level gives us hope for the future. The board is committed to establishing at Netherton a Youth Academy with facilities ranking amongst the best in the country.

International recognition justifiably followed for many of our young players. Michael Ball, Danny Cadamateri, Leon Osman, Francis Jeffers, Jamie Milligan, Dean Delaney and Richard Dunne all made international appearances at youth level. On the subject of international football, I wish to congratulate Slaven Bilic who represented his national team, Croatia, through to the semi-finals of the World Cup in France.

Inevitably there were a number of departures during the year. We send our good wishes to all those who have left and, particularly, Neville Southall who will find a place in the Club's history as one of our all-time most committed and effective players.

It is a tribute to the Club that even throughout such a turbulent season, our supporters have remained steadfast behind the team. The average home league gate of over 35,000 was the sixth highest recorded in the Premiership. My thanks go to the police and stewards in what at times were difficult circumstances, especially as we approached the end of the season.

There are two issues I would like to comment on which relate to the future of the Company rather than the last financial year and they are the proposed ground move and the possible updating of the Company's legal and management structure.

In May 1997 we received a clear mandate from the Club's supporters to move to a new ground of a quality which is comparable to the better stadia in the UK. Over the last year a considerable amount of work has been undertaken in order to assess the Company's options and this suggests that, unfortunately, it does not appear to be financially viable to redevelop Goodison Park to an acceptable standard. In reaching a conclusion in the coming months we will be taking into account proposals shared with us by the Goodison For Everton group and have the benefit of expert independent advice. This is not an issue we are taking lightly or pursuing in haste and it is obviously emotional for board members as well as supporters.

Although the board has yet to take a final decision on the move, the work carried out to date shows that the Club has the option of developing a high quality stadium at a new site. This appears to be financially viable primarily because of the additional space at possible new locations and the fact that our playing seasons would not be disrupted during the period of development.

A small number of preferred sites have been identified and assessed. At my own insistence they are all in the Liverpool area and we will continue to explore the options during the current year.

Secondly, I shall be writing to shareholders towards the end of the year with details of proposed changes to the Company's legal and management structure which will bring it into line with that of other Premiership clubs and incorporate recent changes made to the Football Association's Rules. Legal and other advisers are working on the necessary documentation and I do not expect to be in a position to give further details until December.

Finally I wish to record my personal thanks to my fellow directors and all staff members who have given me their support throughout the year and special thanks to two of our greatest supporters, namely our club sponsors, One 2 One, and our official kit supplier, Umbro International.

Peter Johnson

#### DIRECTORS' REPORT

The directors present their report and the financial statements of the Company for the year ended 31 May 1998.

#### Principal Activity

The principal activity of the Company continues to be that of a professional football club.

#### Review of Business

The results of the year's trading are shown on page 11 of the financial statements. A net profit of £945,927 arose in the year. A review of the Company's business and future developments is set out in the Chairman's Report.

#### Dividend

The directors do not recommend the payment of a dividend.

#### Fixed Assets

Information relating to changes in the fixed assets is given in note 11 to the financial statements.

#### Directors

The directors in office in the year and their beneficial interests in the share capital of the company at the end of the financial year and of the previous financial year (or date of appointment where later) were as follows:

	Number of Stock Units		
	31 May 1998	31 May 1997	
P R Johnson	23,945	23,945	
Sir Desmond H Pitcher DL	105	105	
B C Finch	777	777	
R J Hughes	15	15	
Sir Philip Carter CBE	721	721	
Dr D M Marsh	48	48	
K M Tamlin	119	119	
W Kenwright	294	174	
A J L Abercromby	105	105	
Lord Grantchester	2,773	2,738	

R J Hughes and Dr D M Marsh resigned as directors with effect from 9 December 1997.

In accordance with the Articles of Association, Sir P D Carter CBE, Mr B C Finch and Mr K M Tamlin retire by rotation and, being eligible, offer themselves for re-election, and the Board has determined that with effect from 15 September 1998 the maximum number of directors should be eight.

#### Team Management

The contract of employment for the Team Manager, Mr. Howard Kendall, was terminated by mutual consent on 24 June 1998. No provision has been made in these accounts for any settlement agreed.

#### Year 2000 Issue

The directors are aware of the implications of the millennium issues for both our information and operating systems. Actions are ongoing to ensure that the business is not vulnerable to problems, either internally or through disruption caused by suppliers not being fully prepared.

#### Premier League: Restrictive Practices Court Proceedings

The Director General of Fair Trading has referred to the Restrictive Practices Court for consideration under the Restrictive Practices Act 1976 various of the FA Premier League Limited's rules relating to the televising and scheduling of matches involving the Premier League Clubs, together with certain provisions of accompanying agreements with BskyB and the BBC. Under the Act the Court must consider whether such rules/provisions are contrary to the public interest

This action is due to come to trial in January 1999. Accordingly, no such order will be made before that date. There will therefore be no impact on the television revenue recognised in the accounts as at 31 May 1998.

#### Corporate Governance

The Board, in order to move towards complying with Corporate Governance guidelines, have established an Audit Committee during the year, comprising of the following non-executive directors:

Sir Desmond H Pitcher DL

K M Tamlin

Lord Grantchester

#### Directors' Responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Company and to prevent and detect fraud and other irregularities.

#### Auditors

The auditors, KPMG have signified their willingness to continue in office if re-appointed at the forthcoming annual general meeting at a remuneration to be fixed by the directors.

Approved by the Board on 31 July 1998 and signed on its behalf by

Marity

M J Dunford, Secretary

### PROFIT AND LOSS ACCOUNT

For the year ended 31 May 1998

	Notes	1998 £	1997 £
Turnover	2	22,664,943	18,881,961
Cost of sales	3	(16,861,041)	(11,821,353)
Gross Profit		5,803,902	7,060,608
Other income	4	178,566	162,899
Other operating costs	•	(4,127,429)	(4,061,032)
Operating Profit	5	1,855,039	3,162,475
Interest receivable	6	-	5,710
Interest payable	7	(930,609)	(509,416)
Profit on ordinary activities before transfer fees		924,430	2,658,769
Net transfer fees	8	21,497	(5,548,794)
Profit/(Loss) on ordinary activities before taxation		945,927	(2,890,025)
Taxation	10		-
Profit/(Loss) for the year	17	945,927	(2,890,025)

All amounts relate to continuing operations.

There is no material difference between reported profits and losses and historical cost profits and losses.

#### STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES

	1998 £	1997 £
Profit/(Loss) for the Financial Year	945,927	(2,890,025)
Total recognised gains and losses relating to the year Prior year adjustment	945,927	(2,890,025) 1,024,862
Total gains and losses recognised since last annual report	945,927	(1,865,163)

### BALANCE SHEET At 31 May 1998

•	Notes		1998	<u>:</u>	1997
		£	£	£	£
Fixed Assets					
Tangible assets	11		15,627,374		15,387,772
Current Assets					
Stocks	12	252,875		338,839	
Debtors - within one year	13	4,583,042		3,822,832	
- greater than one year	13	-		4,000,000	
Cash at bank and in hand		40,495		36,377	
		4,876,412		8,198,048	
Creditors					
Amounts falling due within					
one year	14	(9,335,393)		(13,402,982)	1
Net Current Liabilities			/4 AEO 001\		/F 004 004\
Net Current Liabilities		-	(4,458,981)		(5,204,934)
Total Assets Less Current Liabilities			11,168,393		10,182,838
Creditors					
Amounts falling due after more than					
one year	15		(39,628)		
one year	10		(39,026)		-
Net Assets			11,128,765		10,182,838
		-		•	
Capital and Reserves					
Called up share capital	16		35,000		35,000
Share premium account	17		24,967,500		24,967,500
Revaluation reserve	17		5,663,617		5,663,617
Profit and loss account	17		(19,537,352)		(20,483,279)
www vood account	11	_	(10,001,002)	_	(20,400,210)
Shareholders' funds	18	_	11,128,765	-	10,182,838
		-		-	

The financial statements were approved by the Board on 31 July 1998 and signed on its behalf by

P R Johnson & Sir P D Carter CBE

Directors

and a second

1000

### CASH FLOW STATEMENT

For the year ended 31 May 1998

	Notes	£	1998 £	£	1997 £
CASH INFLOW FROM OPERATING ACTIVITIES	19a		839,652		3,004,565
Returns on investments and servicing of finance					
Interest received Interest paid Hire purchase interest		(507,718) (2,584)		5,710 (748,284) -	
Net cash outflow from returns on investments and servicing of finance			(510,302)		(742,574)
Taxation Taxation			-		-
Capital expenditure and financial investment Purchase of tangible fixed assets Grants from The Football Trust Grants from The Football Association Sale of plant & equipment Sale of properties Sale of vehicles Transfer fees paid Transfer fees received	-	(854,175) - 10,000 4,763 122,200 - 5,152,253) 5,717,750		(1,476,082) 12,118 - - - 6,000 (10,405,210) 4,891,131	
Net cash outflow for capital expenditure and financial investment			(151,715)		(6,972,043)
NET CASH INFLOW / (OUTFLOW BEFORE FINANCING	V)	•	177,635	-	(4,710,052)
Financing Issue of new share capital, including premium Expenses paid in connection with share issue Finance charges arising on discounting of debt Capital element of hire purchase payments Net cash (outflow)/inflow from financing		- (403,717) (11,670)	(415,387)	15,000,000 (96,231) - -	14,903,769
(DECREASE)/INCREASE IN CASH	19b	•	(237,752)	_	10,193,717
		-		-	

#### NOTES TO THE ACCOUNTS

For the year ended 31 May 1998

#### ACCOUNTING BASIS AND POLICIES

These accounts have been prepared on the historical cost basis of accounting as modified to include valuations of the Club's properties, and in accordance with applicable UK accounting tandards and accounting policies consistent with those adopted previously. The principal accounting policies are as follows:

#### (i) Turnover

Turnover is stated exclusive of value added tax and match receipts are included net of percentage payments to visiting clubs, The FA. Premier League and The Football Association.

#### (ii) Fixed Assets and Depreciation

Depreciation is not provided on freehold properties. It is the Company's policy to maintain all its properties in such a condition that the estimated aggregate residual values are at least equal to their book values. Consequently, any element of depreciation would, in the opinion of the directors, be immaterial. Residual values are appraised each year by reference to the estimated depreciated replacement cost of the properties in aggregate, and the Goodison Park stadium in particular. Provision will be made against the cost of the properties in the event of any permanent diminution in their values. Depreciation on other fixed assets has been calculated at 25% on book value.

#### (iii) Stocks

Stocks are valued at the lower of cost and net realisable value.

#### (iv) Transfer Fees

Transfer fees payable and receivable are dealt with in the profit and loss account in the year in which the transfer contract is signed.

#### (v) Grants

Government grants towards freehold properties are deducted from the cost of these assets. Although this treatment is permitted by Statement of Standard Accounting Practice No 4, it is not in accordance with Schedule 4 to the Companies Act 1985 under which the freehold properties should be stated at their purchase price or production cost and the government grants treated as deferred income and released to profit and loss account over the useful life of the corresponding assets.

The directors are of the opinion that, as the freehold properties are not depreciated as explained above and the government grants would therefore remain in the balance sheet in perpetuity, the treatment otherwise required by the Companies Act 1985 would not present a true and fair view of the group's effective investment in non-depreciating assets.

#### (vi) Deferred Taxation

Deferred tax is provided at current rates in respect of the tax effect of all material timing differences, to the extent that it is probable that a liability or asset will crystallise in the foreseeable future.

#### (vii) Signing-on Fees and Loyalty Bonuses

The prior year adjustment, noted in last year's Annual Report and Statement of Accounts, relates to a change in accounting policy. It stated that the Board believed, and continues to believe, that signing-on fees represent a normal part of the employment cost of the player and as such should be charged to the profit and loss account in the period in which the payment is made.

TURNOVER		1998 £	1997 £
Match receipts and inco	ome from	*	•
related footballing activ	rities	19,049,000	15,529,974
Commercial and sundry	y income	3,615,943	3,351,987
		22,664,943	18,881,961
•			
COST OF SALES	S	1998	1997
		£	£
Match related	- Professional costs	11,866,369	6,507,335
	- Catering expenses	1,476,940	1,396,221
	- Other costs	1,521,988	1,475,836
Merchandising		1,995,744	2,441,961
		16,861,041	11,821,353
A			
OTHER INCOM	E	1998	1997
		£	£
Donations from develor	oment	100 540	154.005
associations Rents receivable		166,548	154,997
nents receivable		12,018	7,902
		178,566	162,899
OPERATING PR	AFIT	1998	1997
OTERALING IN	OFIL	£	£
The operating profit is s	tated after charging:	~	2
Depreciation		325,321	246,748
Loss on disposal of fixed	l assets	35,259	-
Costs of capital restruct		-	96,231
Auditors' remuneration		15,450	15,000
	- for other services	6,600	7,456
NVEREST REC	TO Y Y 7 A TO Y TO	1000	1997
INTEREST REC	EIVABLE	1998 • £	199 <i>1</i> £
Bank deposit interest		-	5,605
Other interest		-	105
		-	5,710
			<del></del>
INTEREST PAYA	ABLE	1998	1997
		£	£
On bank overdrafts		521,332	508,374
On hire purchase agree	ments	2,584	~
On other liabilities		406,693	1,042
		930,609	509,416
TRANSFER FEE	s	1998	1997
X ANGER FEE	•	£	£
Transfer fees payable an	d related levies	(10,383,503)	(17,023,960)
Transfer fees receivable		10,405,000	11,475,166
		21,497	(5,548,794)

. . .

PARTICULARS OF EMPLOYEES  The average weekly number of employees  during the year was as follows:	1998 Number	As restated 1997 Number
Playing, training and management	63	57
Youth Academy	8	3
Football in the Community	10	2
Management and administration	64	64
Catering and sales	50	51
	195	177
Aggregate payroll costs were as follows:	1998 £	As restated 1997 £
Wages and salaries	12,590,391	8,863,429
Social security costs	1,062,107	859,381
Other pension costs	192,571	65,082
	13,845,069	9,787,892

Prior year comparatives have been restated to bring the analysis in line with that of the current year.

Other pension costs comprise contributions made by the Company in respect of the majority of its permanent employees to pension schemes which are independently administered by the Football League Limited, together with contributions made to individual pension contracts with insurance companies under agreements with certain employees. All pension arrangements are defined contribution schemes and contributions are charged to the profit and loss account in the year to which they relate.

The directors received no emoluments from the Company during the year.

TAXATION

Any taxation arising from the profits on the current year will be offset against tax losses brought

forward from earlier years.

In view of the continuing use of the freehold properties by the Company in the future, no provision is considered necessary in respect of the potential tax liability which might arise in the event of the disposal of the properties at the amounts at which they are included in these accounts, and in the opinion of the directors it is impracticable and of no useful purpose to attempt to quantify it.

TANGIBLE FIXED ASSE	TS			
		Plant and		
	Properties	equipment	Vehicles	Total
Cost or valuation at 1 June 1997	£ 14,581,890	£ 1,941,212	£ 160,146	£ 16,683,248
Grants	(5,000)	(5,000)	100,140	(10,000)
Additions	490,734	156,259	85,389	732,382
Disposals	(157,459)	(4,763)	-	(162,222)
At 31 May 1998	14,910,165	2,087,708	245,535	17,243,408
Depreciation at 1 June 1997	-	1,193,136	102,340	1,295,476
Provided during year	-	281,556	43,765	325,321 (4,763)
On disposals		(4,763)	<b>-</b>	(4,763)
At 31 May 1998	-	1,469,929	146,105	1,616,034
Net book value				
At 31 May 1998	14,910,165	617,779	99,430	15,627,374
At 31 May 1997	14,581,890	748,076	57,806	15,387,772

The Club's properties are freehold, with the exception of certain minor residential properties which are long leasehold.

The Glubs premises at Goodison Park (including the Megastore), the training grounds at Bellefield and Netherton, together with certain minor residential properties were revalued by Edward Symmons & Partners, Chartered Surveyors in 1996.

The freehold buildings at Goodison Park (including the Megastore) were valued at depreciated replacement cost, and the land at open market value for its existing use.

The valuation of the training grounds has been prepared on an existing use value basis, and the residential properties have been revalued at open market value basis with the benefit of full vacant possession or subject to and with the benefit of the various leases/agreements as appropriate.

The net book value of vehicles of £99,430 includes an amount of £64,042 of assets held under hire purchase agreements.

If the freehold properties had not been revalued regularly since 1983 they would have been included at the following amounts on the basis previously appertaining:

	1998 £	1997
Cost	9,147,871	£ 8,832,260
Aggregate depreciation	177,293	177,293
riggrogate approviments.		
Net book value	8,970,578	8,654,967
STOCKS		
	1998	1997
	£	£
Refreshments, souvenirs and goods for resale	243,970	329,934
Maintenance stocks	8,905	8,905
	252,875	338,839
DEBTORS	1998	1997
	£	£
Frade debtors - within one year	4,025,168	3,592,408
- greater than one year Other debtors	-	4,000,000
Prepayments and accrued income	3,083 554,791	8,935 221,489
repayments and accrued income		221,409
	4,583,042	7,822,832
CREDITORS	1998	1997
Amounts falling due within one year	£	1997 £
Trade creditors	2,282,231	7,333,010
Social security and other taxes	417,567	81,965
Hire purchase	23,312	-
Other creditors	56,165	1,854
Accruals and deferred income	1,900,354	1,572,259
	4,679,629	8,989,088
Bank overdraft	4,655,764	4,413,894
	9,335,393	13,402,982

The bank overdraft is secured by fixed and floating charges over all of the Company's assets and undertakings.

CREDITORS Amounts falling due after more than one year Hire parchase creditors due within five years		1998 £ 39,628	1997 £ -	
EQUITY SHARE CAPITAL		1998 £	1997 £	
Authorised 3 -35,000 stock units of £1 each		35,000	35,000	
Allotted, issued and fully paid: 35,000 stock units of £1 each		35,000	35,000	
RESERVES  Balance at 1 June 1997  Profit for the year	Share Premium Account £ 24,967,500	Revaluation Reserve £ 5,663,617	Profit and Loss Account £ (20,483,279) 945,927	
Balance at 31 May 1998	24,967,500	5,663,617	(19,537,352)	
RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS  Profit/(Loss) for the year New share capital subscribed, includin Net addition to shareholders' funds Shareholders' funds at 1 June 1997		1998 £ 945,927 - 945,927 10,182,838	1997 £ (2,890,025) 15,000,000 12,109,975 (1,927,137)	
Shareholders' funds at 31 May 1998		11,128,765	10,182,838	
CASH FLOW STATEMENT  (a) Reconciliation of operating profit to operating cash flow  Operating profit Depreciation charges Loss/(profit) on sale of tangible fixed as Decrease in stocks Increase in debtors Increase/(Decrease) in creditors Rights Issue costs	iting ows:	1998 £ 1,855,039 325,321 35,259 85,964 (1,610,210) 148,279	1997 £ 3,162,475 246,748 (6,000) 345,999 (8,099) (832,789) 96,231	
Cash flow from operating activities	_	839,652	3,004,565	

> (+ \$

# (b) Analysis of changes in Net Debt

. . . .

Cash at bank and in hand Bank overdrafts	At 1 June 1997 £ 36,377 (4,413,894)	Cash flows £ 4,118 (241,870)	Non-cash change £ -	At 31 May 1998 £ 40,495 (4,655,764)
Hire purchase agreements	(4,377,517)	(237,752) (11,670)	(51,270)	(4,615,269) (62,940)
•	(4,377,517)	(249,422)	(51,270)	(4,678,209)
FUTURE CAPITAL E  Capital expenditure approved but not contracted for  Capital expenditure contracted not provided for in these accordance amounted to	d for but	RE	1998 £ 2,500,000	1997 £ -

# CONTINCENT LIABILITIES

No provision is included in the accounts for transfer fees of £2,892,750 which are contingent upon-future appearances of certain players, and signing-on fees and loyalty bonuses of £8,357,430 which will become due to certain players if they are still in the service of the Club on specific future dates.

# REPORT OF THE AUDITORS TO THE MEMBERS OF THE EVERTON FOOTBALL CLUB COMPANY LIMITED

We have audited the financial statements on pages 11 to 19.

#### Respective Responsibilities of Directors and Auditors

As described on page 10 the Company's directors are responsible for the preparation of the financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

#### Basis of Opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting polices are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### Opinion

In our opinion the financial statements give a true and fair view of the state of the Company's affairs as at 31 May 1998 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

8 Princes Parade Liverpool L3 1QH

10 August 1998

Chartered Accountants
Registered Auditors

FIRST TEAM RESULTS 1997-98

Date		Venue	Opponent Result		Attendance	Points	Position
August	9	Home	Crystal Palace	1-2	35,716	-	•
August	23	Home	West Ham United	2-1	34,356	3	11
August	27	Home	Manchester United	0-2	40,079	3	15
September	1	Away	Bolton Wanderers	0-0	23,131	4	14
September	13	Away	Derby County	1-3	27,828	4	18
September	16	Away	Scunthorpe United (CCC)	1-0	7,145	-	-
September	20	Home	Barnsley	4-2	32,659	7	13
September	24	Away	Newcastle United	0-1	36,705	7	16
September	27	Home	Arsenal	2-2	35,457	8	16
October	1	Home	Scunthorpe United (CCC)	5-0	11,562	-	-
October	4	Away	Sheffield Wednesday	1-3	24,486	8	18
October	15	Away	Coventry City (CCC)	1-4	10,087	•	-
October	18	Home	Liverpool	2-0	40,112	11	15
October	25	Away	Coventry City	0-0	18,760	12	16
November	2	Home	Southampton	0-2	29,565	12	17
November	8	Away	Blackburn Rovers	2-3	25,397	12	17
November	22	Away	Aston Villa	1-2	36,389	12	20
November	26	Away	Chelsea	0-2	34,148	12	20
November	29	Home	Tottenham Hotspur	0-2	36,670	12	20
December	6	Away	Leeds United	0-0	34,869	13	19
December	13	Home	Wimbledon	0-0	28,533	14	19
December	20	Away	Leicester City	1-0	20,628	17	19
December	26	Away	Manchester United	0-2	55,167	17	19
December	28	Home	Bolton Wanderers	3-2	37,149	20	18
January	4	Home	Newcastle United (FAC 3)	0-1	20,885	-	-
January	10	Away	Crystal Palace	3-1	23,311	23	15
January	18	Home	Chelsea	3-1	32,355	26	13
January	31	Away	West Ham United	2-2	25,909	27	14
February	7	Away	Barnsley	2-2	18,672	28	15
February	14	Home	Derby County	1-2	34,876	28	16
February	23	Away	Liverpool	1-1	44,501	29	16
February	28	Home	Newcastle United	0-0	37,972	30	16
March	7	Away	Southampton	1-2	15,102	30	16
March	14	Home	Blackburn Rovers	1-0	33,423	33	16
March	28	Home	Aston Villa	1-4	36,471	33	17
March	4	Away	Tottenham Hotspur	1-1	35,624	34	17
March	11	Home	Leeds United	2-0	37,099	37	15
April	13	Away	Wimbledon	0-0	15,131	38	16
April	18	Home	Leicester City	1-1	33,642	39	16
April	25	Home	Sheffield Wednesday	1-3	35,497	39	17
May	3	Away	Arsenal	0-4	38,269	39	18
May	10	Home	Coventry City	1-1	40,109	40	17
VI							

CCC = Coca-Cola Cup FAC = FA Cup

# FA CARLING PREMIERSHIP FINAL LEAGUE PLACINGS 1997-98

		HOME					AWAY						
	Ave Attendance	P	W	D	$\boldsymbol{L}$	F	A	W	D	L	F	A	Pts
Arsenal	38,050	38	15	2	2	43	10	8	7	4	25	23	78
Manchester United	55,168	38	13	4	2	42	9	10	4	5	31	17	77
Liverpool	40,628	38	13	2	4	42	16	5	9	_5	26	26	65
Chelsea	32,901	38	13	2	4	37	14	7	1	11	34	29	63
Leeds United	34,711	38	9	4	5	31	21	8	3	8	26	25	63
Blackburn Rovers	25,253	38	11	4	4	40	26	5	6	8	17	26	59
Aston Villa	36,136	38	9	3	7	26	24	8	3	8	23	24	57
West Ham United	24,967	38	13	4	2	40	18	3	4	12	16	39	56
Derby County	29,105	38	12	3	4	33	18	4	4	11	19	31	55
Leicester City	20,615	38	6	10	3	21	15	7	4	8	30	26	53
Coventry City	19,718	38	8	9	2	26	17	4	7	8	20	27	52
Southampton	15,159	38	10	1	8	28	23	4	5	10	22	32	48
Newcastle United	36,680	38	8	5	6	22	20	3	6	10	13	24	44
Tottenham Hotspur	29,143	38	7	8	4	23	21	4	3	12	21	34	44
Wimbledon	16,675	38	5	6	8	18	25	5	8	6	16	21	44
Sheffield Wednesday	28,709	38	9	5	5	30	26	3	3	13	22	41	44
Everton	35,376	<del>-38-</del>	7	J	-7	25	¥7.	- 9	8	9	16	29	40
Bolton Wanderers	24,352	38	7	8	4	25	22	2	5	12	16	39	40
Barnsley	18,449	38	7	4	7	25	35	3	1	15	12	47	35
Crystal Palace	21,983	38	2	5	12	18	39	6	4	9	22	32	33

# FA CARLING PREMIERSHIP FIXTURES 1998-99

Date		Venue	Opponent
August	15	Home	Aston Villa
August	22	Away	Leicester City
August	29	Home	Tottenham Hotspur
September	8	Away	Nottingham Forest
September	12	Home	Leeds United
September	19	Away	Middlesbrough
September	26	Home	Blackburn Rovers
October	3	Away	Wimbledon
October	17	Home	Liverpool
October	24	Away	Sheffield Wednesday
October	31	Home	Manchester United
November	7	Away	Arsenal
November	15	Away	Coventry City
November	23	Home	Newcastle United
November	28	Away	Charlton Athletic
December	5	Home	Chelsea
December	12	Home	Southampton
December	19	Away	West Ham United
December	26	Home	Derby County
December	28	Away	Tottenham Hotspur
January	2		FA Cup 3
January	9	Home	Leicester City

Date		Venue	Opponent
January	16	Away	Aston Villa
January	23		FA Cup 4
January	30	Home	Nottingham Forrest
February	6	Away	Derby County
February	13	Home	Middlesbrough
			FA Cup 5
February	20	Away	Leeds United
February	27	Home	Wimbledon
March	6	Away	Blackburn Rovers
			FA Cup 6
March	13	Home	Arsenal
March	20	Away	Manchester United
April	3	Away	Liverpool
April	5	Home	Sheffield Wednesday
April	11	Home	Coventry City
			FA Cup Semi-final
April	17	Away	Newcastle United
April	24	Home	Charlton Athletic
May	1	Away	Chelsea
May	8	Home	West Ham United
May	16	Away	Southampton
May	22		FA Cup Final

# Honours

First Division Champions 1890/91, 1914/15, 1927/28, 1931/32, 1938/39, 1962/63, 1969/70, 1984/85, 1986/87

Runners-up 1889/90, 1894/95, 1901/02, 1904/05, 1908/09, 1911/12, 1985/86 Second Division Champions 1930/31

> Runners-up 1953/54

FA Cup Winners 1906, 1933, 1966, 1984, 1995

Runners-up 1893, 1897, 1907, 1968, 1985, 1986, 1989

Football League Cup Runners-up 1976/77, 1983/84

FA Charity Shield Winners 1928, 1932, 1963, 1970, 1984, 1985, 1987, 1995, Shared: 1986 European Cup-Winners' Cup Holders 1984/85

> FA Youth Cup Winners 1964/65, 1983/84, 1997/98

> > Runners-up 1960/61, 1976/77, 1982/83